



# GCI INVESTORS

## Q1 2022

Dear Partners,

This was our first full quarter of having our strategy available publicly in an ETF format – which also happened to be the worst quarter for equity returns in a number of years. The irony of this timing is not lost on us.

Not only was the prevailing market down, over the three months our portfolio also underperformed. Underperforming the market is never welcome, but over such a short period of time is of little consequence. We at GCI focus on providing long-run outperformance by investing in a concentrated portfolio of high-quality businesses at attractive prices. We do not focus on outperforming the market over every reporting period, nor trading in and out of whatever is currently in favor.

This disciplined approach often means going against the grain in the short term. For example, we aren't going to invest in businesses like AMC Theatres or GameStop (not held) just because they outperformed this quarter, nor are we going to invest in commodity businesses just because geopolitical events created a short-term spike in commodity prices. In each case, these have not magically become high-quality businesses just because their stock prices have gone up recently.

Furthermore, as far as current events and market timing, you will likely have read in the news that both the significant drop we have seen in the markets this year, as well as the recent recovery, can both be explained by some combination of inflation, interest rates, the war in Ukraine, or various other hindsight-led reasons. In fact, it has been a great reminder to us how futile short term market attribution can be, as we have often found ourselves presented by the news with the exact same explanation for both market rises and market falls.

In reality, nobody knows why the market does what it does in the short term. The market is a complex system of human (or human programmed) actors and anyone trying to predict the short term is simply engaging in a futile version of the Keynesian beauty contest in which they try to guess how other market participants will react to news, who in turn are trying to guess how other market participants will react to news, and so on, and so on.

We simply avoid this misguided effort and instead focus our attention solely on the moat-protected free cash flows that we expect will be produced by our portfolio companies over the course of years, not days. This approach not only insulates us from the noise and distraction of day-to-day share price volatility but also turns that volatility into opportunity – allowing us to buy or sell companies as their market pricing becomes un-tethered from their underlying business value.

## Portfolio Commentary

One of our worst performers in the quarter was Ocado Group (OCDDY, 3.4% position) with its stock price down roughly 33%. Despite this significant share price movement, we remain comfortably optimistic for future returns as the business has continued to compound its value.

Consider that today Ocado's shares have been sold off by the market along with a group of so-called 'Covid-19 beneficiaries' in the home delivery space such as DoorDash, -20%, Just Eat -38%, Instacart -38% (all not held). Does this grouping make sense? We would argue that many of these other companies have economically unviable solutions compared to Ocado's proven automated centralized fulfillment technology.

Then consider that as far as underlying business value goes, Ocado has continued to win and expand partnerships – yet in each case the ramp up time for these centralized fulfillment center (CFC) deals can take years, meaning Ocado faces expenses to construct these CFCs today, but does not receive the majority of the economic benefit until years later.

As the market tends to be short-term in nature, it hates these kind of arrangements. But for us, with a rational long-term horizon, we can look at the unit economics of each CFC development that Ocado is currently spending money on today. Doing so, we can see the likelihood of 40% returns on capital once these CFCs ramp up. There aren't many companies with a long runway to invest at 40% returns, and as such, we are very happy to continue to own Ocado at these discounted levels.

A similar story can be seen in GFL Environmental (GFL, 6.1% position) which was down 14% in the quarter and is now one of our largest holdings after adding during the weakness.

At its core GFL is a simple business – they operate trucks that collect and dispose of waste. Now, the waste collection and disposal industry has historically been a stable one where volumes grow roughly along with population growth, plus some reasonable pricing power which results in overall organic growth in the mid-single digits. When it comes to the waste collection side of things, this industry is protected from competition through route-density based economies of scale, and on the disposal side by very hard to re-create fixed investment in landfills.

GFL then benefits from further upside relative to its publicly traded industry peers (WCM, WM, and RSG) in that GFL has a more attractive M&A runway. At GFL's size, rolling smaller independents into their network results in significant scale advantages, driving long-term margin expansion while naturally deleveraging their balance sheet over time. In addition to this more attractive runway, we would also argue that GFL has the best and most shareholder aligned management in the space.

Despite all this, GFL has underperformed their less exciting peer group (WCM, WM, RSG) by roughly 12% in the quarter, even after already having started at a relative discount. In our view, the market is incorrectly punishing GFL – there is a long and stable runway for GFL to continue compounding their cash earnings at mid-to-high double digits, and as such, we were happy to add to our position.

**Thank you**

As always, we would like to take this opportunity to thank you, our partners, for your continued trust in us and our approach.

After all, the success of any investment strategy depends on a mutual understanding between us as the manager, and you as our investors and partners on what our ultimate goal is and how we intend to achieve it. As such, we recently published an Owner's Manual for the strategy which further expands on these ideas. It can be found at the following link:

<https://genuineinvestorsetf.com/gcig/owners-manual>

Please feel free to reach out to us with any questions you may have, or if you would like to discuss any of this further.

Kind regards,

Guy Davis, CFA  
Portfolio Manager

## *Disclaimer*

*Investors should carefully consider the investment objective, risks, charges and expenses of the fund before investing. This and other information are contained in the prospectus and should be read carefully before investing. For a prospectus, please call 713-401-9048 or visit our website at: [www.genuineinvestorsetf.com](http://www.genuineinvestorsetf.com). Genuine Investors ETF is distributed by Northern Lights Distributors, LLC, member FINRA/SIPC. Northern Lights Distributors, LLC and GCI Investors are not affiliated.*

## *IMPORTANT RISK INFORMATION*

*Investing involves risk, including loss of principal. Value investing involves the risk that an investment made in undervalued securities may not appreciate in value as anticipated or remain undervalued for long periods of time.*

*Non-Diversification Risk. The Fund is a non-diversified portfolio, which means that it has the ability to take larger positions in a smaller number of securities than a portfolio that is “diversified”. Non-diversification increases the risk that the value of the Fund could go down because of the poor performance of a single investment.*

*Active Management Risk. The Fund is actively managed and is thus subject to management risk. The Advisor will apply its investment techniques and strategies in making investment decisions for the Fund, but there is no guarantee that its techniques will produce the intended results.*

*New Fund Risk. The Fund is newly formed and has no operating history as the date of this Prospectus. Accordingly, investors in the Fund bear the risk that the Fund may not be successful in implementing its investment strategy or growing to an economically viable size.*

*Lack of Experience of the Advisor. The adviser has no prior experience as an investment advisor to a mutual fund registered under the Investment Company Act of 1940, as amended (the “1940 Act”).*

*All references and views offered including but not exclusive to any overall market commentary, asset class, attribution, outlook, valuation, potential returns, are the opinions and views of GCI Investors.*

*All references and views offered including but not exclusive to any specific investment strategies, approaches, adherence, opportunities, execution or potential success are the opinions and views of GCI Investors.*

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